



Port of Mackay CRG

4 March 2026

Chair: NQBP CEO Brendan Webb



ACKNOWLEDGEMENT OF COUNTRY

North Queensland Bulk Ports Corporation acknowledges the Traditional Owners of Country throughout Australia and recognises their continuing cultural and spiritual connection to land and water. We pay respects to their Elders, past, and present.

Agenda

1. Meeting Open
 - Welcome/Acknowledgement of Country
 - Agenda and Housekeeping
2. Special guest – Pine Islet Lighthouse
3. Welcome and Apologies
4. Conflict of interests
5. Actions Register
6. CEO update
7. Infrastructure and Operations update
8. Commercial and Maritime Services update
9. Environment update
10. Community update
11. General business
12. Next meeting
13. Meeting close



Guest attendees

Brian Osborn

President

Pine Islet Lighthouse
Preservation Society

Presentation – 10 mins



About North Queensland Bulk Ports

NQBP is a government owned corporation, responsible for the four trading ports of Hay Point, Mackay, Abbot Point and Weipa.

Our shareholding Ministers are:

- Minister for Finance, Trade, Employment and Training
- Minister for Transport and Main Roads



CRG Purpose

The Community Reference Group exists to:

- Provide an advisory and consultative forum to inform NQBP decision-making.
- Enable two-way information sharing between NQBP and the community.
- Gather community insight and feedback on port operations, planning and development.
- Support constructive discussion on matters relevant to Bowen and Abbot Point.
- Strengthen relationships and regional collaboration.
- Operates in accordance with the CRG Code of Conduct and Terms of Reference.

Conflict of Interest



CRG members should disclose if they:

- Are a member, partner, or an employee of NQBP
- Have some other specified interest relating to NQBP or their operations
- Have a financial or vested interest in a matter being considered by the CRG
- Have had a change in circumstance

Conflict of Interest Register



Name	Position	Form received (Yes/No)	Nature and Extent of Interest	Date
Aaron Wood	Port Advisory Group representative	Yes	Employed by Smit Lamnalco Towage Australia Pty LTd (SLTA). SLTA are contractors to NQBP and hold the non-exclusive towage licence and pilot boat services contract for the Port of Mackay.	17/02/2025
Alison Jones	Recreational representative	Yes	No conflicts declared	14/02/2025
Edan Stolberg	Community representative	Yes	No conflicts declared	19/02/2025
Elizabeth Warren	Community representative	Yes	Manager Yamadi Aged and Community Care and affiliations with School Management Council, Carlisle Adventist College, QUASSIC, MY105 Radio	13/02/2025
Craig Longmuir	Regional Harbour Master	Yes	No conflicts declared	08/05/2025
Wayne Tonga	Port industry representative	Yes	Family connection to NQBP.	26/02/2025
Imogen Lindenberg	Environmental representative	Yes	No conflicts declared	12/02/2025
Wayne Mabin	Recreational representative	Yes	No conflicts declared	13/02/2025
Maree Sturdy	Business representative	Yes	Co-owner of Treadwell Tyre Service which provides a service to the Port of Mackay. Also a member of Mackay Chamber of Commerce, and Zonta Club of Mackay (previous NQBP Community Fund recipient).	13/02/2025

Conflict of Interest Register



Name	Position	Form received (Yes/No)	Nature and Extent of Interest	Date
Michael DePinto	Business representative	Yes	No conflicts declared	13/02/2025
Neville Duncan	Community representative	Yes	No conflicts declared	13/02/2025
Roxanne Aprile	Community representative	Yes	Family connection to TMR Mackay office. High school teacher, conducts annual port tours to Ports of Mackay and Hay Point	12/02/2025
Bronwin Tonga	Traditional Owner group representative – Yuwi	No	Form not yet received	
Cr Ash-Lee Johnson	Councillor, Mackay Regional Council	Yes	Councillor for Mackay Regional Council	18/03/2025
Rod Moffat	Community representative	Yes	No conflicts declared	13/02/2025
Steve Fisher	Environmental representative	Yes	MDTW undertakes sea turtle conservation activities on beaches within the port limits. MDTW has received grants funding from NQBP in the past.	17/07/2025
Melanie Laas	Port industry representative	Yes	No conflicts declared	31/10/2025



Actions Register



Mackay Community Reference Group Issues and Actions Register

As at 16 February 2026

Action No	Description	Raised By	Date	Responsible NQBP department	Due by (CRG meeting)	Actions & Progress Notes	Status	Date Resolved
1	NQBP to distribute draft minutes of meeting for review.	CRG	11/11/25	Communications	March 2026	Email sent to CRG members	Closed	
2	NQBP to publish minutes on website and notify CRG members so they can share through their networks.	CRG	11/11/25	Communications	March 2026	Email sent to CRG members	Closed	
3	Request for additional agenda items to be sent four weeks prior to next meeting.	CRG	11/11/25	Communications	March 2026	Email sent to CRG members	Closed	
4	NQBP to review our speed signage on the Breakwater.	CRG	18/11/24	Infrastructure	March 2026	Being addressed as part of overall review	Ongoing	
5	Send link for Multicultural grant to all CRG members.	Nigel Dalton	11/11/25	Communications	13/12/25	Email sent to CRG members	Closed	3/12/25
6	Information on NQBP's future planning for climate change to be added as agenda item 2026.	CRG	11/11/25	Communications	March 2026	To be presented at this meeting		



CEO update



Container Depot – Coming Soon



BENEFITS

- More freight options for regional exporters and importers
- Designed for both full and empty containers
- Future-ready infrastructure supporting growth

FEATURES

- 1.3 hectare purpose-built depot
- Heavy-duty pavement
- Reefer capability

TIMING

Construction commenced 27 Jan
Completion late 2026 subject to regulatory approvals



Apprentices farewelled & thank you mentors



Riley

Apprentice Electrician
mentored by Heath Kennedy



Amber, Seumus & Zoey

Horticulture apprentices, mentored by Leigh
Thayer and Greg Steward



Andy

Apprentice Plumber mentored
by Mark Berts and Nick Watts

Welcome to our 2026 apprentices



Ethan Little
Apprentice Electrician
Mentor Heath Kennedy



Alicia Bryant & Jasmine Bourke
Horticulture apprentices,
Mentors Leigh Thayer and Greg Steward



Luke Reeves
Apprentice Plumber
Mentor Mark Berts



Infrastructure and Operations

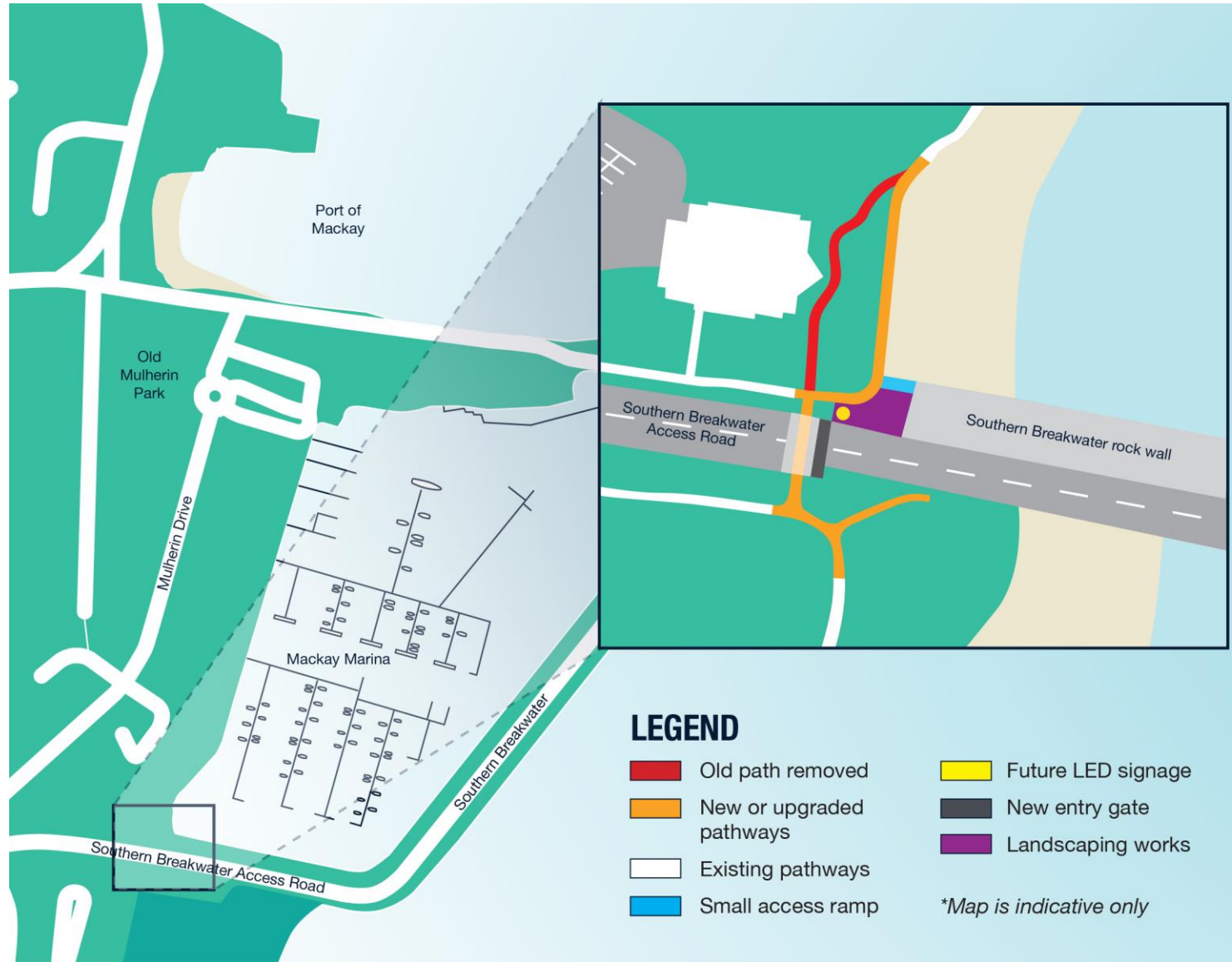
- Mackay Marina esplanade works
- Southern Breakwater
- Old Mulherin Park
- Port Land Use Plans
- Climate resilience



Marina Esplanade works



- Works underway this week (early March 2026).
- Expected to be completed by end of May 2026 (pending no delays).
- Project includes:
 - Footpath realignment and upgrades
 - Revetment wall including seating
 - Small access ramp
 - Landscaping works
 - Upgrade of SB entry gate
 - VMS board on Ron Searle Dr.



Southern Breakwater – (Master list)



Stage	Activity	Investment (~)	Study / Review / Action	Outcome	Date
1	Speed Activated signs installed	\$5k	Complete	Complete	December 2023
2	Noise Monitoring Study	\$45k	Complete	Complete	June 2024
3	Road Safety Audit	\$20k	Complete	Complete	October 2024
4	Installation of Traffic Monitoring Cameras	\$110k	In progress - tenders under review		~April 2026
5	Traffic Engineering Options Analysis Assessment	\$120k	Complete	Complete	April 2025
6	Southern Breakwater Detailed Design	\$300k	Complete		December 2025
7	Southern Breakwater Safety Upgrades - Multi stage project	\$M's	In progress		2026-2028
6	Complaints review	\$15k	In progress		Ongoing
7	Key stakeholder engagement	\$15k	In progress		Ongoing
8	Automated Cantilever Gate Procurement & Installation	\$100k	In progress (as part of footpath works)		May 2026
9	Permanent VMS Board Installation	\$60k	In progress (as part of footpath works)		May 2026
10	Marina footpath realignment works	\$500k	In progress		May 2026
Total		~\$1.30M			

Old Mulherin Park



- 1 New Amenities Block
- 2 Entry Path (boardwalk) adjacent amenities block
- 3 Raised planting beds with concrete seating to Park Entry
- 4 Lighting Upgrade to Park Entry
- 5 Screen Planting on Boundaries
- 6 Replacement Bollard Fencing along Mulherin Drive frontage.

Plus: Maintenance of playground surface, may require short-term closure.

Works expected: July-September 2026



Port Land Use Plans



Future planning for climate resilience



What we've done:

- Completed a detailed climate resilience risk assessment across all NQBP ports
- Assessed flooding, storm tide, sea level rise and coastal erosion
- Considered short, medium and long-term timeframes (2030 – 2100)

What we've found:

- Most climate impacts are expected in the medium to long term
- NQBP infrastructure has a strong baseline resilience today
- No urgent risks requiring immediate major upgrades were identified

Today

2030

2050

2100

Climate risks assessed across short, medium and long-term timeframes

What this means for our Ports & Communities



What we're doing:

- Embedding climate resilience in future port planning and asset renewals
- Designing upgrades using flood-resilient standards and materials
- Retaining some low-lying land as flood storage to reduce future risk
- Working with government and asset owners on shared infrastructure risks

Why this matters:

- Ports planned to remain safe, operational and reliable long-term
- Climate risks considered early, not in response to impacts
- Protects the long-term economic role of our ports and regions

Mackay: Low-lying land retained as flood storage to manage future flooding



Commercial and Maritime Services

- Trade update



Trade update



- Port of Mackay surpasses two million tonnes (2.016 mt) in the first half of 2025–26.
- Strong agricultural season saw grain exports exceed last financial year's total in just six months.
- Breakbulk trade surged with 14 vessels and more than 60,000 freight tonnes to the end of January 2026 doubling last year's full-year result.
- Breakbulk ranged from mining equipment from China and India through to accommodation modules from Vietnam.
- Continued strength across petroleum and sugar highlights the port's diverse trade profile.





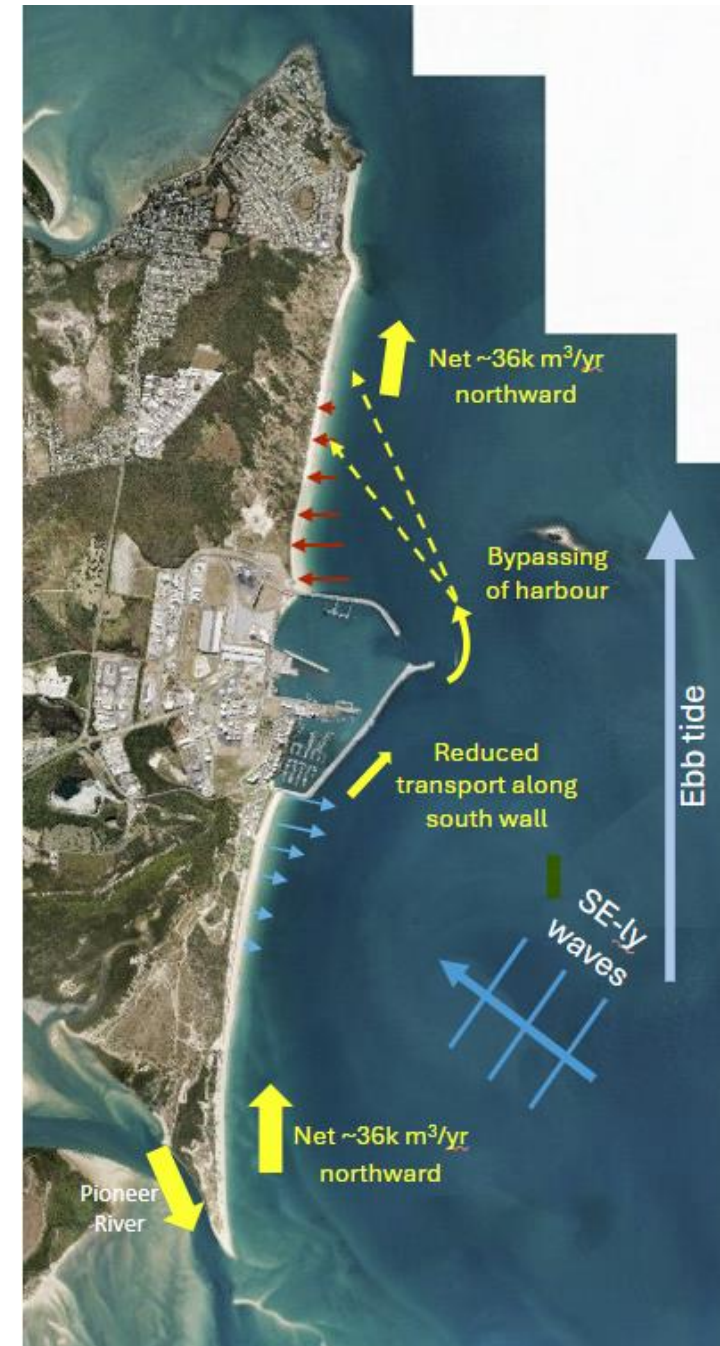
Environment

- Shoreline Erosion Management Plan



Shoreline Erosion Management Plan

Stage	Activity	Status	Due Date
1	Establishing SEMP baseline <ul style="list-style-type: none"> Site investigations Stakeholder engagement Data review and assessment 	Complete	July 2024
2	Coastal process assessment <ul style="list-style-type: none"> Vulnerability and at-risk assets Shoreline condition and historical changes 	Complete	August 2024
3	Options analysis <ul style="list-style-type: none"> Preliminary options assessment Additional modelling of options 	Complete	June 2025
4	Finalise SEMP <ul style="list-style-type: none"> Complete options assessment Draft action plan and SEMP Engage with stakeholders (2nd Workshop – 27 Feb 2026) Engage with DETSI & MRC Next steps: Finalise SEMP and Action Plan 	In progress	April 2026



Shoreline Erosion Management Plan



Options Assessment

Option 1 - Maintain status quo

Option 2 - Sand scraping

Option 3 - Sand nourishment

Option 4 - Artificial sand bypassing

Option 5 - Removal of existing rock and replacement with rock armour seawall and access ramp

Option 6 - Retain existing rock and overlay with rock bag revetment

Table 10. Criteria scoring of options for North Harbour Beach

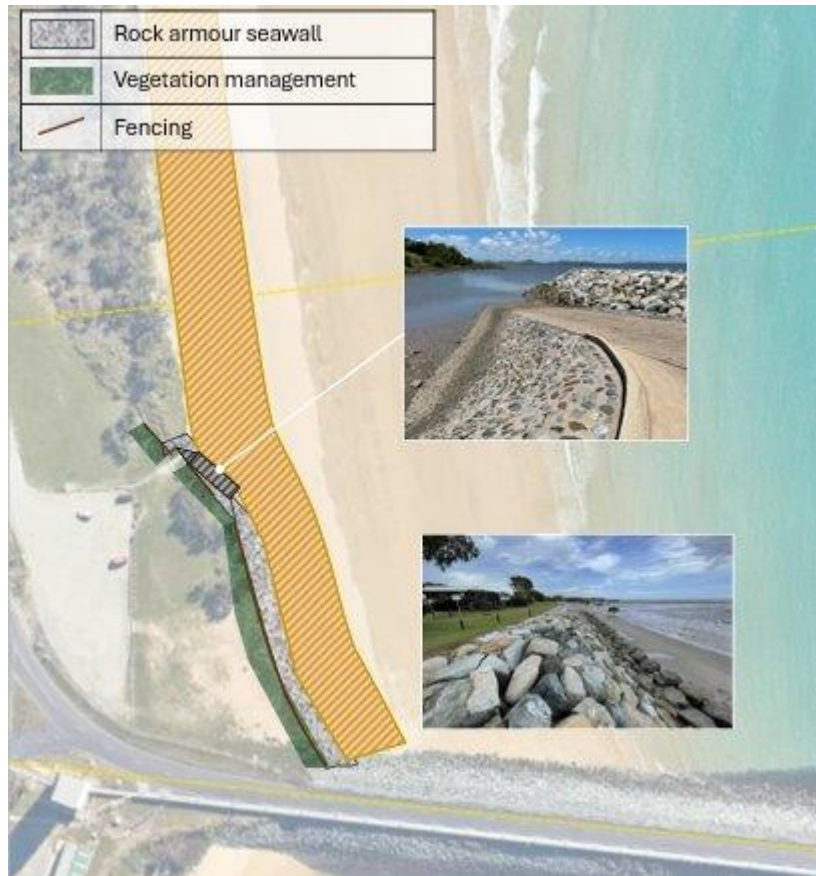
Criteria	Option 1	Option 2	Option 3	Option 4	Option 5	Option 6
Accessibility	3	4	4	4	5	4
Adaptability	1	2	3	4	4	4
Cultural heritage	5	5	5	4	3	3
Protection and Durability	1	2	3	3	5	4
Environmental	5	4	4	5	2	2
Approvals	5	4	4	2	3	2
Safety	3	3	3	3	5	4
Value (Cost)	5	4	3	1	2	3
Visual amenity	3	4	4	4	3	2
Community	2	3	4	4	3	1
Total	33.00	35.00	37.00	34.00	35.00	29.00
Rank	5	2	1	4	2	6

*Additional benefit – **Option 2: Beach scraping**

Shoreline Erosion Management Plan

Recommended management options

- Sand/beach nourishment
- Access ramp/rock wall upgrades



Shoreline Erosion Management Plan



Recommended Actions	Timing
Sand Sourcing and Feasibility Study	1
Design and approvals – beach nourishment, access ramp and seawall	1
Commence annual and event-based beach surveys	1 2 3
Access management & revegetation	2
Construction of seawall and permanent beach access (including ramp) at North wall recreation area	2
Sand nourishment (procure and place 5000m ³ sand)	2
Routine maintenance and sand scraping	2 3
Review effectiveness and consider long term approach	2 3

1

Immediate (recommend implementation within 1 to 2 years)

2

Medium-term (recommend implementation within next 2 – 4 years)

3

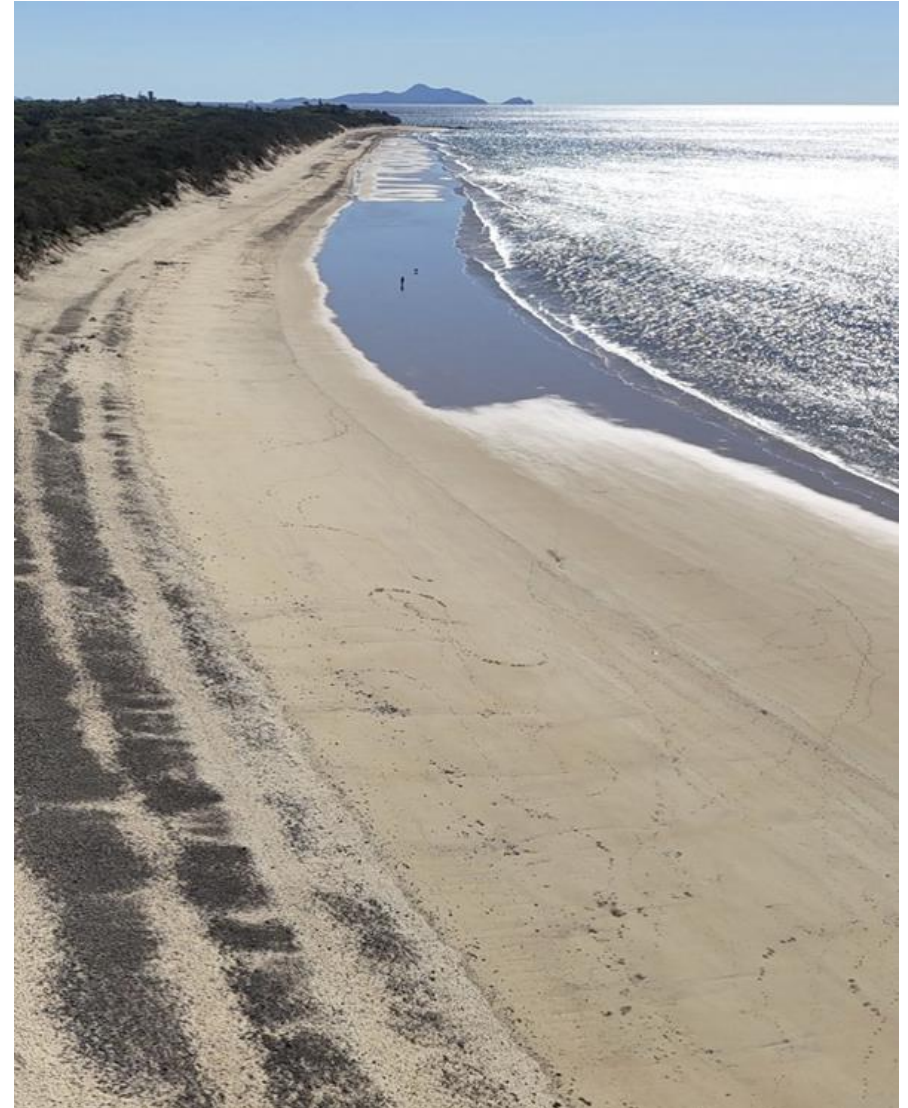
Future (recommend implementation within 5 – 10 years)

Shoreline Erosion Management Plan



Next Steps

- Incorporate CRG feedback
- Incorporate comments from DETSI and MRC
- Internal NQBP review & endorsement
- Finalise SEMP



Community

- Sponsorships and donations
- Community Fund update
- Annual CRG sponsorship
- CRG feedback survey



Recent sponsorships and donations

Recent successful applications / events:

- 2025 Galaxy Netball Club Mackay
- 2025 Bobcats Sporting Club Mackay
- 2025 Women's Social Smash (Mackay Cricket Association)
- 2026 Toastmasters Northern Division Conference
- 2026 Art on Show – Mackay Art Society
- 2026 Mackay Marina Run
- 2026 Mackay Mayors Charity Ball



NQBP supported the Mackay Cricket Association Women's Social Smash held at Great Barrier Reef Arena through a Grassroots donation.

Community Fund update



- Recipients announced at NQBP's End of Year Stakeholder event in November 25.
- 13 community organisations across Mackay, Hay Point, Bowen and Weipa sharing in \$100,000.
- Funding will support initiatives that strengthen women's health, youth wellbeing, disability inclusion and mental health awareness across our port communities.
- The fund continues to support projects, initiatives, and events that align with NQBP's strategic themes and values.
- 2026-27 Community Fund opens later this month.



NQBP sponsored Mackay Surf Lifesaving Club through last year's Community Fund.

Annual CRG sponsorship

The CRG has an annual **\$5,000** sponsorship budget to support community initiatives.

2024-25 successful applicant

- Pine Islet Lighthouse Preservation Society
- Originally commissioned in 1885.
- Relocated to Mackay Marina.
- Restoration project to become the only operational kerosene powered lighthouse in Australia.



Annual CRG sponsorship



Nominations to date:

- Slade Point Road pump station mural artwork
- PILPS:
 - archive workshops and purchase of IT equipment
 - entrance construction plans and materials

Nomination period extended: Closes on Friday 13 March 2026.

Next steps:

- CRG to vote via online poll (if required) by Friday 20 March 2026.
- Awardees announced and notified week of 23 March 2026.

2025 CRG feedback survey results



Background and objective

Gauge effectiveness of CRG following one-year term and identify opportunities for improvement

4.67 average (out of 5)
for operation of CRG

*4.71 in 2024

Feedback

- *Information sharing continues to be highly valuable.*
- *NQBP's transparency in its processes and community interactions is appreciated.*
- *Inclusion of all members' opinions and open consultation is valued.*
- *Interest in future employment pathways for local school leavers and university graduates at NQBP ports.*
- *Closer liaison with members is needed when time frames or project delays occur.*
- *Additional liaison with MRC members and a regular Mackay Police representative at meetings could be beneficial.*
- *Community engagement and support of local groups and organisations is appreciated.*

General Business

- Mackay Regional Council
- Maritime Safety Queensland
- Mackay Conservation Group
- Mackay and District Turtle Watch
- CRG community member updates



Next meeting

- Wednesday 15 July 2026
- Please provide agenda items to Ange





THANK YOU